

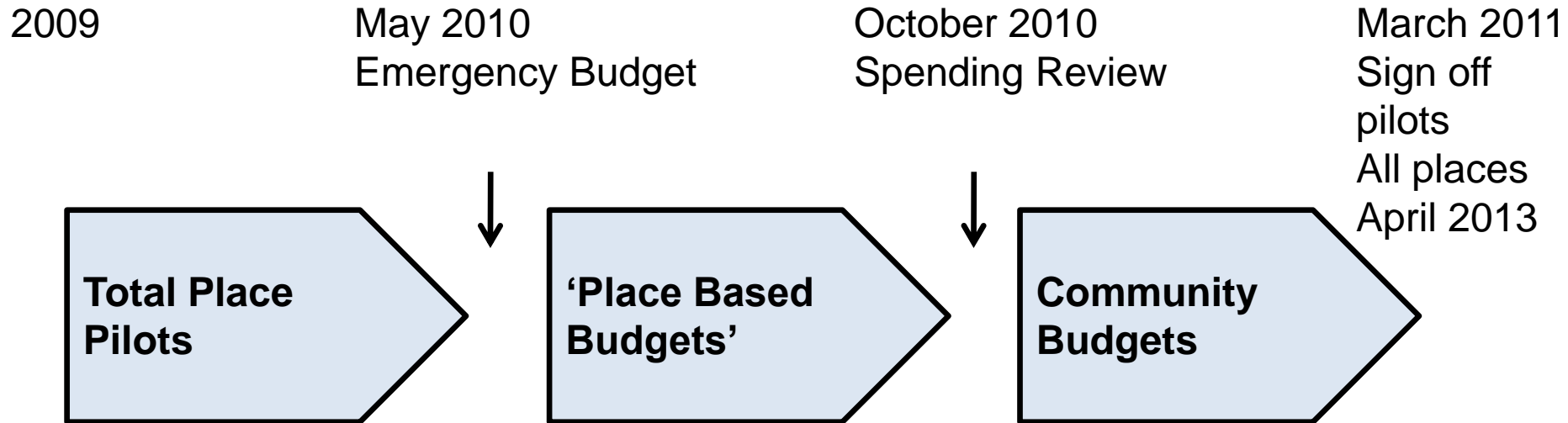
GREATER MANCHESTER COMMUNITY BUDGET

Salford case study

Families with Multiple Problems

Chris Marsh

Timeline: Total Place to Community Budgets



- Freedom and Flexibilities for all Local Budget Holders
- 16 first phase places taking forward Community Budgets for families with multiple /complex needs
- 20 other places working with Government on themes
- Community Budgets available to all places Apr 2013

Child poverty is 'everybody's business' – a classic Community Budget issue

Suffer from infant mortality, premature birth and low birth weight

Experience and commit ASB and crime

Experience mental health issues

Requires multi agency investment and delivery

Suffer from respiratory infection

Child Poverty Bill requires partners to make arrangements for joint action

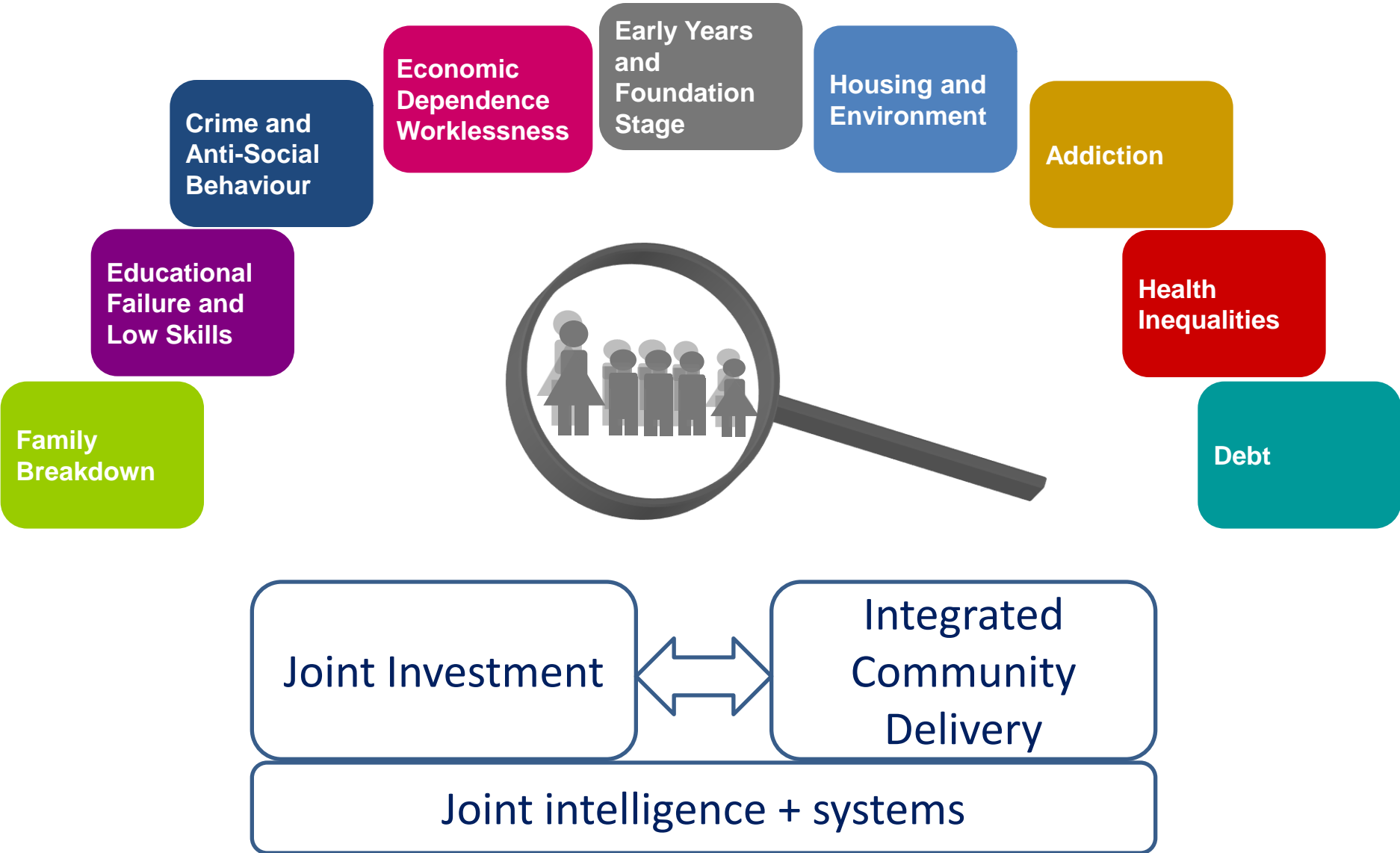
Children living in poverty are more likely to...

Be overtaken by a less able child from an affluent family by age 6

Be homeless, unemployed and suffer from ill health as adults



Tackling the drivers of poverty and life chances through the lens of complex families



GM area Cohort

- Children living in families in receipt of Child Tax Credit or Income support/JSA (2008 data published October 2010)
- Located within GM overall 133,425 living in approx 70,200 families
- Located within Life Chances pilot areas
 - 12,075 children under 16 in total
 - Living in approximately 6,300 families

Local Authority Area	No. children in poverty
Bolton	13,565
Bury	6,795
Manchester	36,425
Oldham	14,475
Rochdale	12,640
Salford	13,005
Stockport	8,155
Tameside	10,290
Trafford	6,635
Wigan	11,440

Life Chances Pilot Areas	No. children in poverty
Bury East	740
Manchester Ardwick	1640
Manchester/Salford Broughton Cheetham	2825
Oldham St. Mary's & part Coldhurst	1625
Rochdale Kirkholt	735
Salford Little Hulton	1020
Salford Winton	840
Stockport Brinnington	840
Tameside Hattersley	655
Trafford Partington	735
Wigan Norley	420

Joint investment for complex issues – Salford Place Board

Council
Children's
Services

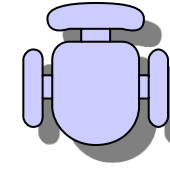
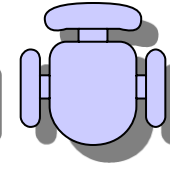
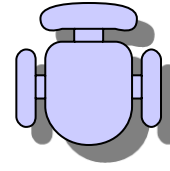
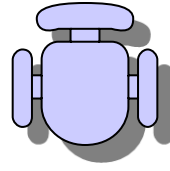
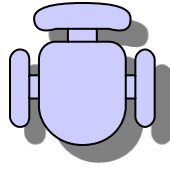
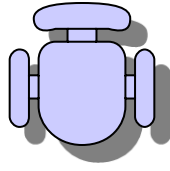
GM
Probation
Trust

GM
Police

City West
Housing

Primary
Care
Trust

Community
&
Voluntary
Sector



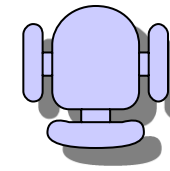
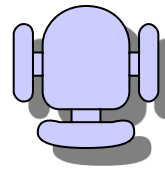
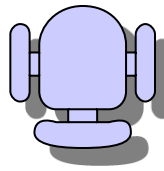
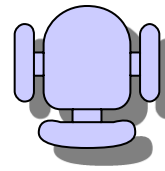
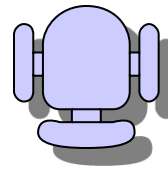
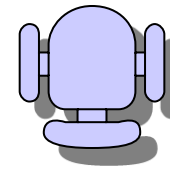
High cost, high risk people and places

- Complex families
- Child Poverty
- Offending & Anti Social Behaviour
- Worklessness
- Early Years outcomes
- Health inequalities

Fire &
Rescue
Service

Salford
Royal
NHS
Trust

Skills
Funding
Agency



Jobcentre
Plus

GPs

Council
Customer
& Support
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Council
Regen

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Health &
Social
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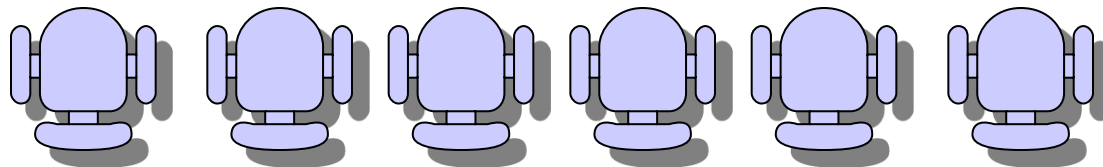
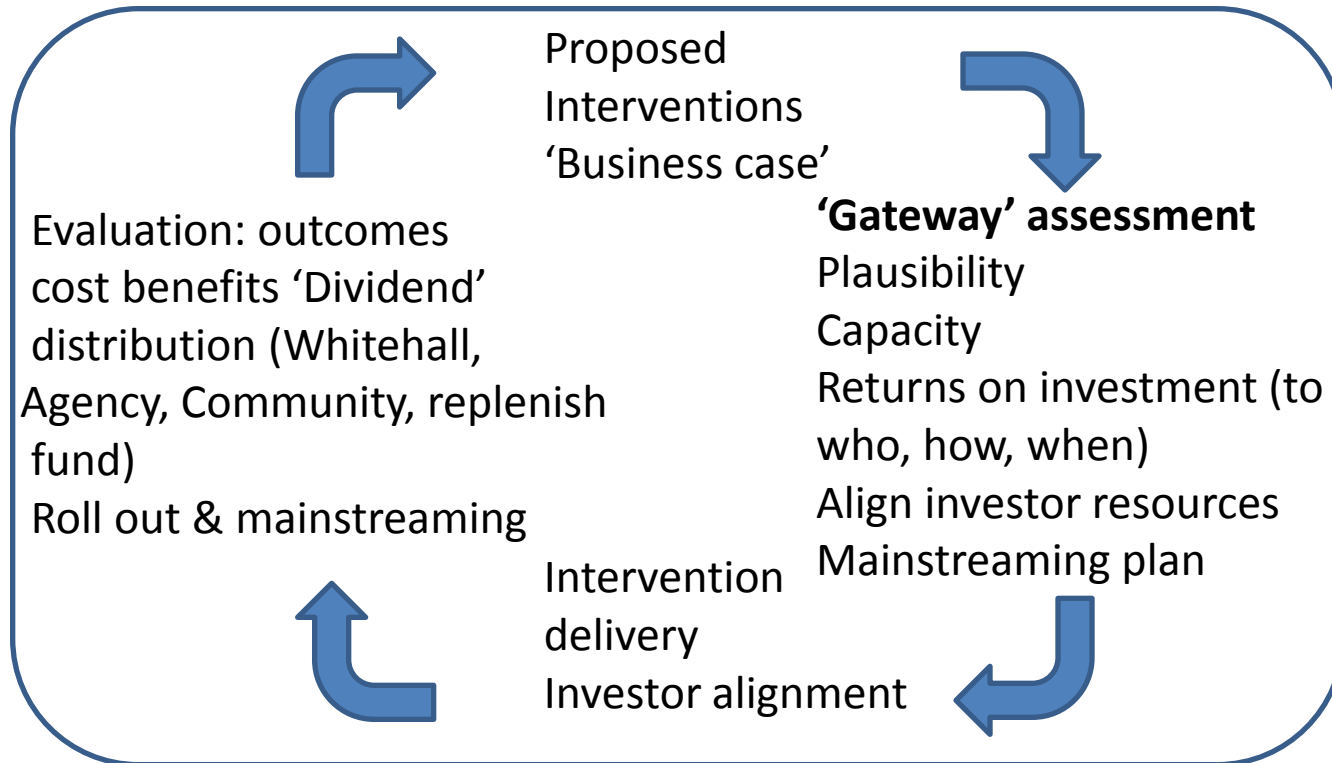
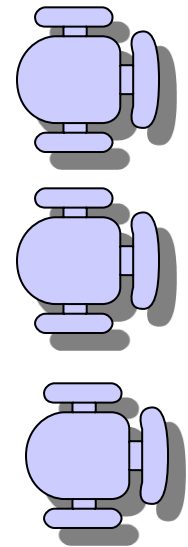
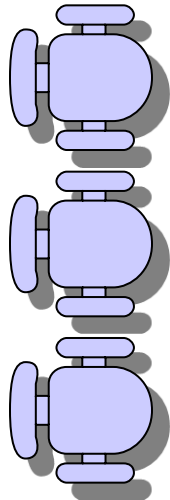
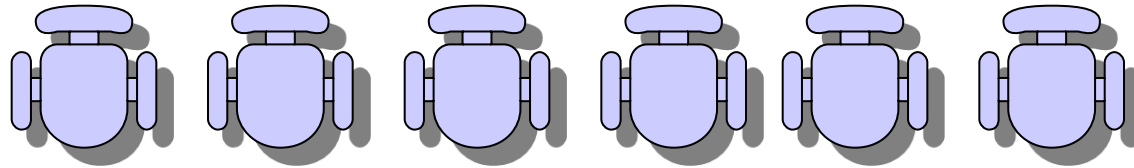
Council
Environment
& Community
Safety

Salix
Housing

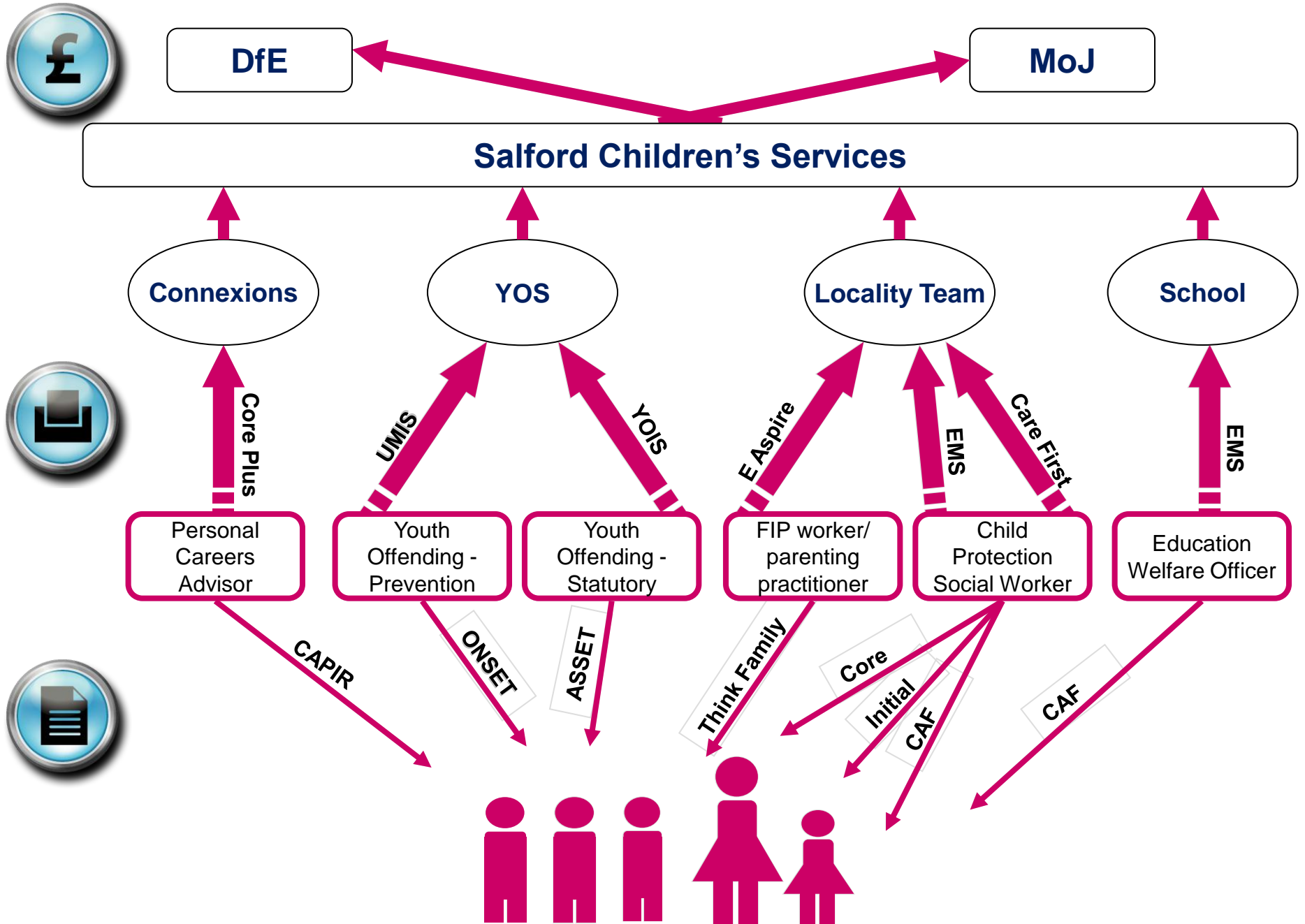
Salford
College

University

New joint investment behaviours – beyond LSP's

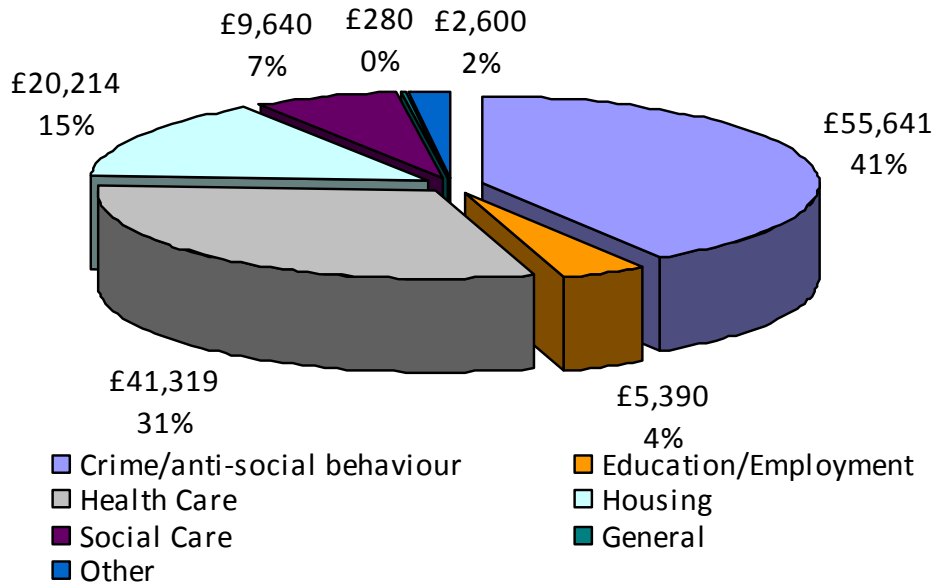


Multiple assessments & reporting structures – to one agency



Distribution of 'As Is' Costs (work in progress)

Costs Per Category

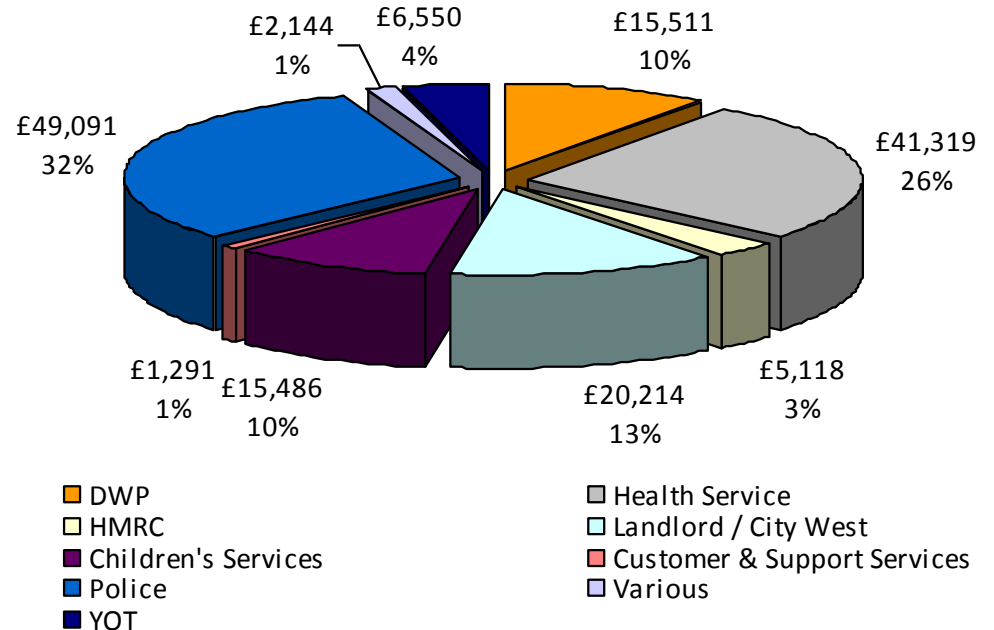


The current public service response to the complex needs of 'Family X' means that costs are incurred across a range of public services

Note:

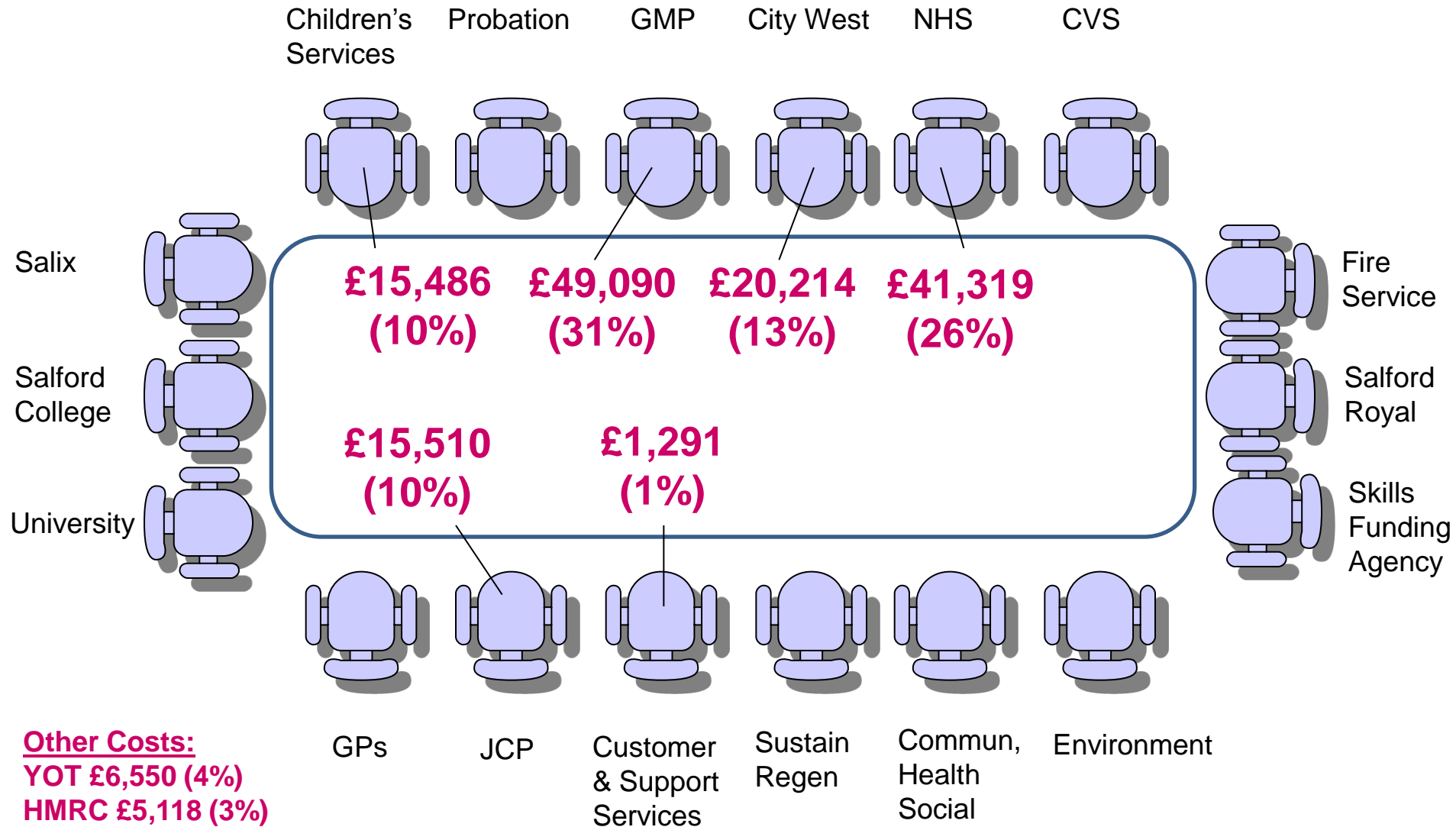
- Health costs are unconfirmed estimates based on standard NHS tariffs.
- Housing costs are a combination of confirmed costs and unconfirmed estimates based on Family Intervention Project costings.

Organisation Bearing Cost



Salford Place Board -

Current distribution of costs for Family (work in progress)



Other Costs:

YOT £6,550 (4%)

HMRC £5,118 (3%)

Various £2,144 (1%)

Where we are going – a new delivery model



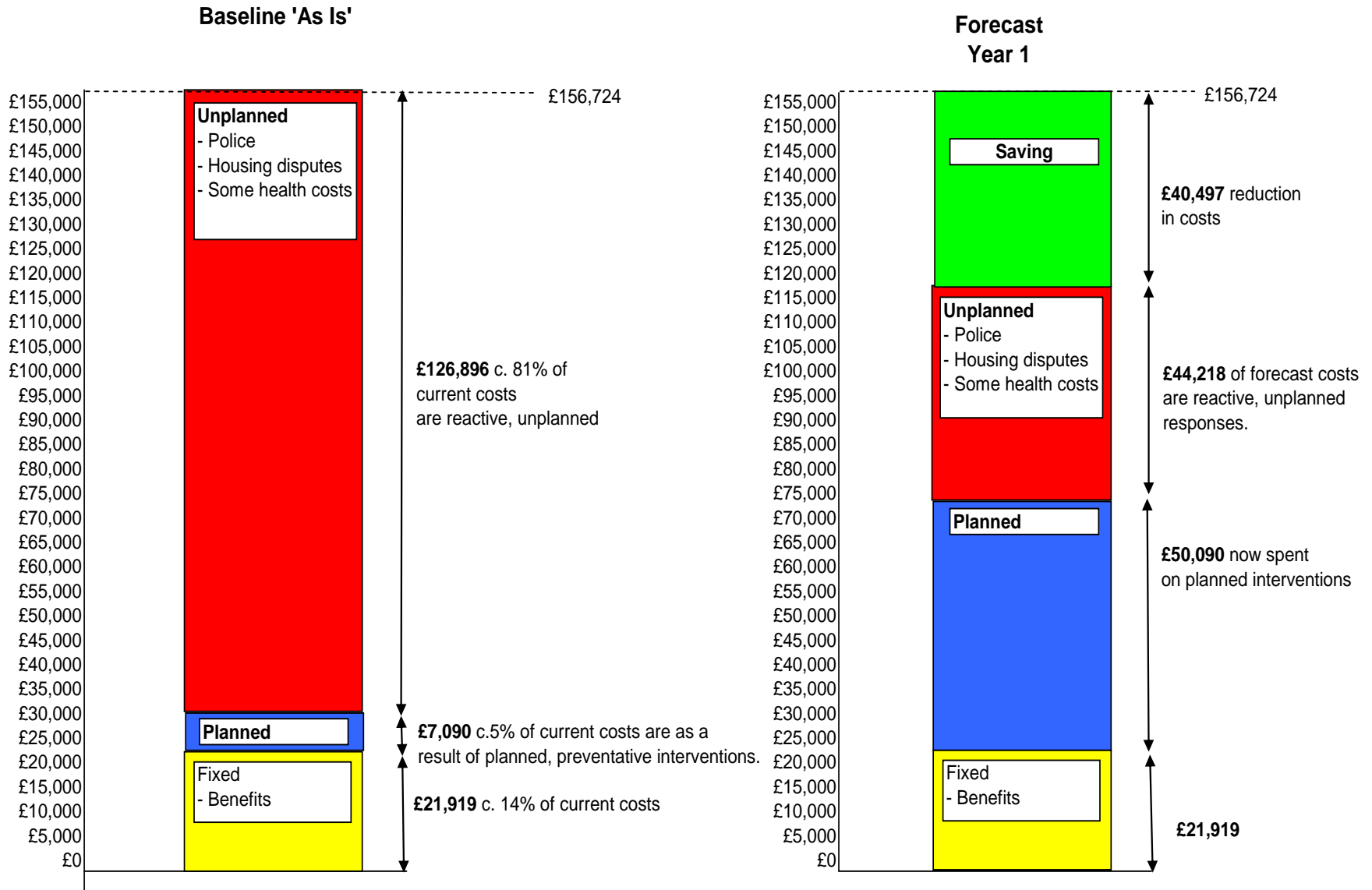
Design Principles

- **‘One public service team’ - the Life Chances mantra**
- **Clear lines of governance, leadership and accountability**
- **Lead professional, delivery brokered through one point**
- **One shared assessment and systems**
- **Clear role for family and local community in delivery**
- **Incorporating Third Sector delivery**

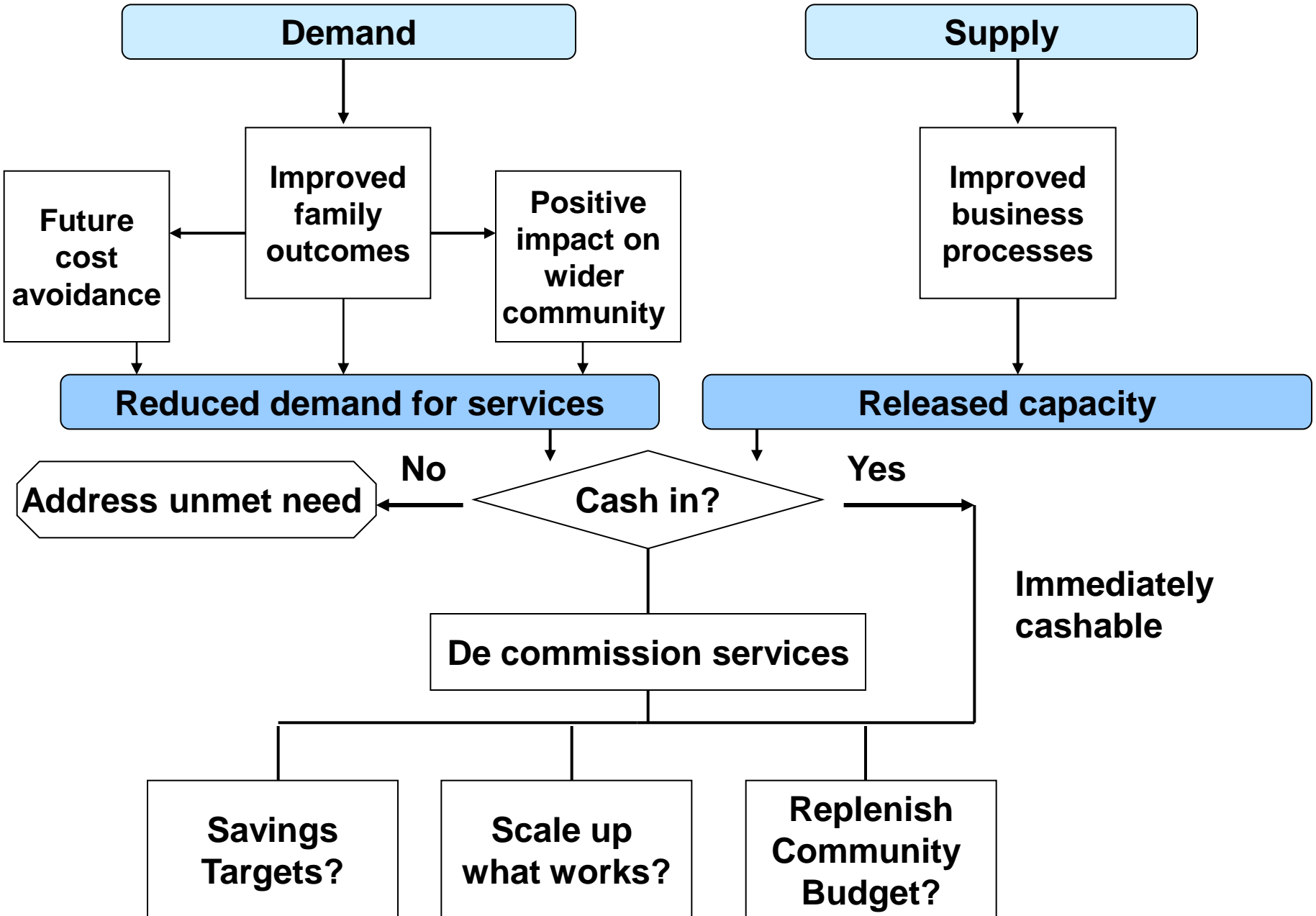
Delivery assumptions

	<i>As Is'</i> Costs	<i>Risk</i> reduction	<i>To be'</i> Cost	Savings
<i>Crime / anti-social behaviour</i>	£55,641	36%	£35,610	£20,031
<i>Drug and Alcohol Services</i>	£0	0%	£0	
<i>Education / Employment</i>	£5,390	39%	£3,288	£2,102
<i>Health Care</i>	£41,319	14%	£35,535	£5,785
<i>Housing</i>	£20,214	36%	£12,937	£7,277
<i>Social Care</i>	£9,640	55%	£4,338	£5,302
<i>General</i>	£280	0%	£280	£0
<i>Other</i>	£2,600	0%	£2,600	£0
<i>Benefits</i>	£21,640	0%	£21,640	£0
<i>Approx Cost of Integrated Approach</i>	n/a	n/a	£7,000	n/a
Totals	£156,724		£123,227	

Forecast Savings (illustrative - work in progress)



How the benefits might flow



Where is this taking us? Contributions and 'dividends'

Council
Children's
Services

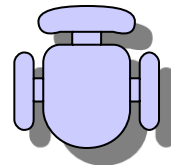
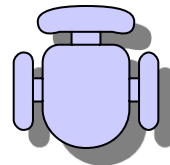
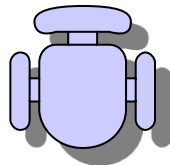
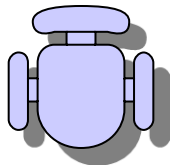
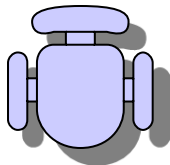
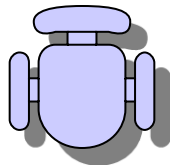
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A new view of:-

Cost benefits – supported by new tools and capacity

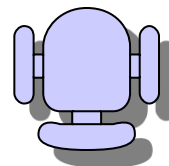
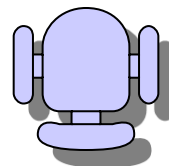
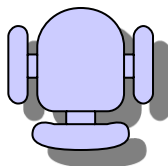
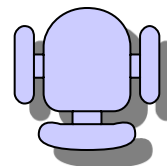
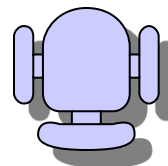
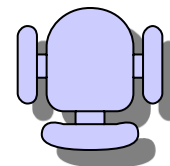
Investment rationale – who invests in the solution?

'Dividends' (cost avoidance, cashable savings, PBR,
productivity/innovation fund)

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Royal
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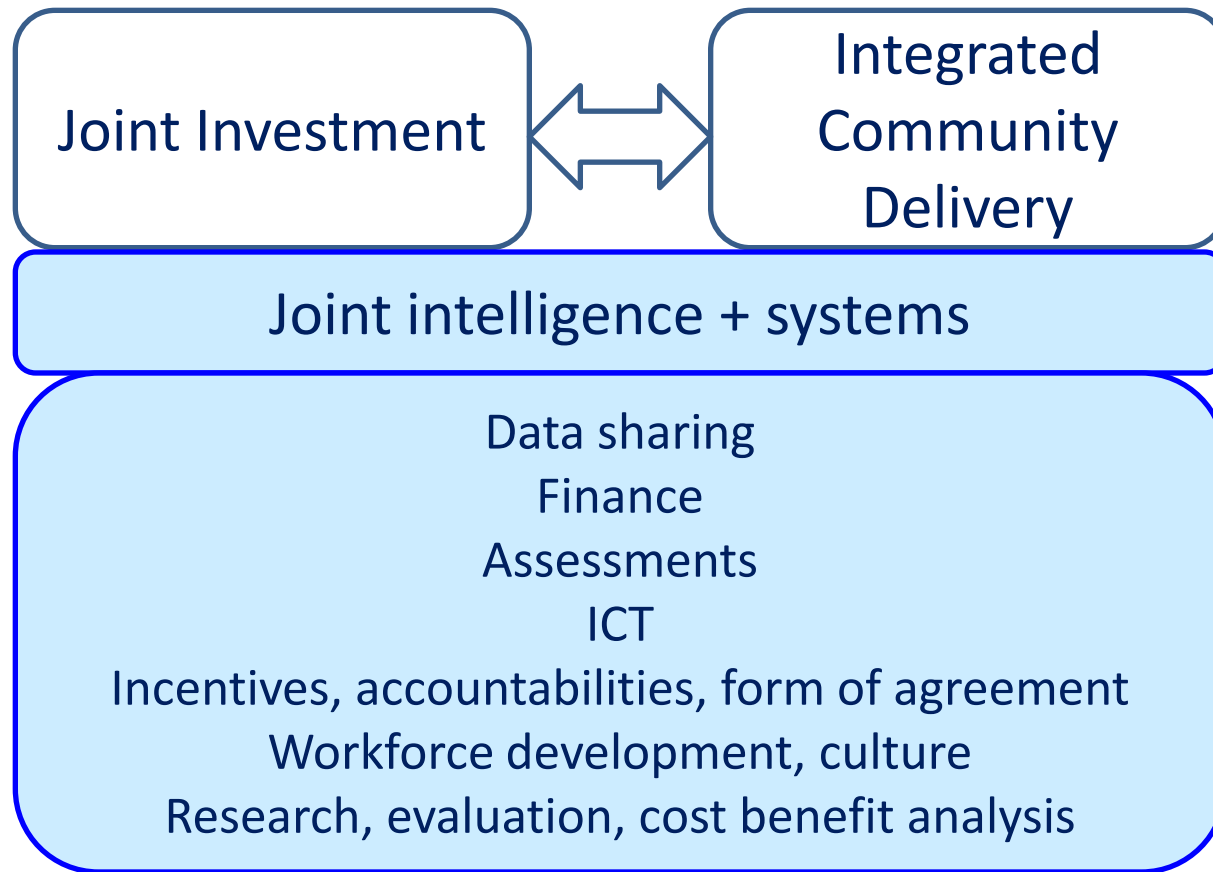
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Salix
Housing

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College

University

'The engine room': major system change required – a key issue for community budgets



Key areas for Whitehall support

Need and potential for shared learning/services

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